TO: Prospective Applicants

ISSUANCE DATE: 19 July 2020
QUESTIONS DUE BY: 24 July 2020
CLOSING DATE: 4 August 2020

REF: Cooperative Agreement No. SCORE 720-383-18-CA-00003

SUBJECT: RFA No. SCORE-FY20-RFA002

REQUEST FOR APPLICATIONS FOR SOCIAL COHESION AND RECONCILIATION ACTIVITY

Global Communities is an international non-profit organization that works closely with communities worldwide to bring about sustainable changes that improve the lives and livelihoods of the vulnerable. The mission of Global Communities is to create long-lasting, positive and community-led change that improves the lives and livelihoods of vulnerable people across the globe. Global Communities is at present implementing a five—year; Social Cohesion and Reconciliation (SCORE) Activity in Sri Lanka, funded by USAID with the purpose of strengthening Sri Lankan efforts to advance social cohesion and reconciliation.

Global Communities is requesting grant applications in order to respond to the serious human health and environmental hazards resulting from interventions designed to prevent and combat COVID-19, such as possible improper disinfection, handling, storage and disposal of; gloves, masks, protective clothing, used or expired medicine, and other medical/hazardous waste. The grant applications must also provide public awareness on waste disposal and waste management in the context of preventing human health and environmental pollution, with a special focus on waste resulting from COVID 19 related activities. Global Communities anticipates awarding 6-10 awards with each not exceeding SL Rs. 4,500,000, for a period not exceeding 6 months. Awards could start as early as 1 September 2020.

Interested organizations should submit their applications, in hard copy or electronic format in accordance with the language(s) of the solicitation to the address specified. The applications must be received no later than 4 August 2020.

Responding organizations are advised that this solicitation does not in any way commit Global Communities to make an award or compensate the responding organizations for any costs incurred in the preparation and submission of their applications.

Any questions or requests for information should be addressed by no later than 24 July 2020, 5.00 pm local time to SCORERFA via email at: scorerfa@globalcommunities.org. Any information given to one prospective applicant concerning this solicitation will be furnished to all such applicants as an amendment of the solicitation.
# TABLE OF CONTENTS

<table>
<thead>
<tr>
<th>ABBREVIATIONS AND ACRONYMS</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 1</th>
<th>Program Description</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>4</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 2</th>
<th>Eligibility Information</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>8</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 3</th>
<th>Application and Submission Information</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>9</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 4</th>
<th>Application Review Information</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>14</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 5</th>
<th>Award andAdministration</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>16</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 6</th>
<th>Standard Provisions</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>18</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>SECTION 7</th>
<th>List of Attachments</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
<td>20</td>
</tr>
</tbody>
</table>
### Abbreviations and Acronyms

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>ADS</td>
<td>Automated Directives System (USAID)</td>
</tr>
<tr>
<td>M&amp;IE</td>
<td>Meals and Incidental Expenses</td>
</tr>
<tr>
<td>OMB</td>
<td>US Office of Management &amp; Budget</td>
</tr>
<tr>
<td>RFA</td>
<td>Request for Applications</td>
</tr>
<tr>
<td>SAM</td>
<td>System for Award Management</td>
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<tr>
<td>USAID</td>
<td>US Agency for International Development</td>
</tr>
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<td>USG</td>
<td>US Government</td>
</tr>
</tbody>
</table>
Section 1: Program Description

A. BACKGROUND

Global Communities is an international non-profit organization that works closely with communities worldwide to bring about sustainable changes that improve the lives and livelihoods of the vulnerable. The mission of Global Communities is to create long-lasting, positive and community-led change that improves the lives and livelihoods of vulnerable people across the globe. Global Communities is at present implementing a five-year; Social Cohesion and Reconciliation (SCORE) Activity in Sri Lanka, funded by USAID with the purpose of strengthening Sri Lankan efforts to advance social cohesion and reconciliation. In response to the COVID-19 outbreak, SCORE is currently addressing issues related to the pandemic, through its outreach initiatives.

The coronavirus outbreak (COVID-19) is a highly infectious disease that can potentially cause fatal respiratory illness, which is rapidly spreading in most countries around the world, prompting the WHO to escalate the condition as a global pandemic. COVID-19 is spread primarily through droplets of saliva or discharge from the nose when an infected person coughs or sneezes. These droplets survive on surfaces and infect others if these contaminated surfaces are not disinfected effectively. While the Government health sector has advanced preventative measures to control the spread of COVID-19, there is a possibility of an increase in cases if community transmission occurs.

To prevent the spread of COVID-19, the Government has mandated that citizens wear facemasks in public. While this directive is being followed by the general public, increasing the possibility of a surge in disease spread through improperly and irresponsibly discarding masks by the infected. Recently evident increase in improper disposal of other medical and hazardous waste including personal protective equipment, gloves, disposable gowns, etc., also pose a serious risk and fuel spread of other serious diseases such as Dengue.

Additionally, this risk of COVID-19 spread may increase when schoolchildren start attending schools, as students are expected to use facemasks during school hours, keeping with the Government directives. School annual census report issued by the Statistic Branch of the Ministry of Education, indicate approximately 4.2 million students recorded in the schooling system in Sri Lanka at present. Considering a usage of 1 disposable mask per day by a student, this creates a potential for 4.2 million masks used and disposed daily, amounting to 126 million masks disposed in a month. Given these staggering numbers, in the event that at least 1 in 10 students may dispose of potentially infected masks irresponsibly and improperly, approximately 12.6 million potentially infected masks being can be added to the environment, resulting in further spread of the disease.

The lack of proper waste management systems, lack of awareness and the absence of accountability are determined to be root causes and require interventions to address, in-order to keep our villages and cities clean and healthy. In-addition to exacerbating the spread of disease, improper management of these types of waste can also result in unforeseen and detrimental “knock-on” effects on human health and the environment, and sanitizing/disinfecting, safe handling, storage and disposal of these types of waste is therefore deemed a vital element in responding more effectively to the pandemic.

Adopting with the changing modern living standard have had a cumulative effect and challenges in the generation of a large amount of chemical properties of toxicity, ignitability and corrosively of the hazardous and non-hazardous wastes that affects brought from COVID 19 outbreak.
SCORE is requesting grant applications to respond to the serious human health and environmental hazards resulting from interventions designed to prevent and combat COVID-19, such as possible improper disinfection, handling, storage and disposal of; gloves, masks, protective clothing, used or expired medicine, and other medical/hazardous waste as well as improving practices and knowledge regarding public sanitation standards and public waste management. Grant applicants should also include innovative interventions and creative ideas to improve waste management, promote awareness and mitigate potential hazards due to the COVID-19 crisis.

Potential applicants are requested to conduct or obtain access to necessary assessments, surveys, research to determine the potential human health and environmental impact of COVID 19 prevention and combat measures currently enforced, and to reference these information sources in proposing interventions that may reduce, mitigate or eliminate the possible impact. The proposed activities/interventions will need to be;

- Well defined and detailed,
- Cost affective and time bound,
- Rationally connected to identified information sources.
- Free from ethnic, religious, economic, age, caste, disability or gender bias in its design.
- In-line with GoSL and Local authority instructions and restrictions enforced in the target area,
- Feasible and attainable based on the social, economic, political, and environmental context of the target locations and geographies and,
- Connected with proposing organizations demonstrated technical capacity and experience.

B. PURPOSE
The purpose of the USAID Social Cohesion and Reconciliation (SCORE) Activity is to strengthen Sri-Lankan-led efforts to advance social cohesion and reconciliation. SCORE strives to address certain underlying challenges to reconciliation, by fostering a shared and inclusive Sri Lankan identity, reducing socio-economic and political disparities that underpin social cohesion; as well as enhancing community resilience.

C. GOALS AND OBJECTIVES
The stated goal of the activity is to reduce, mitigate or eliminate potential risk posed to human health and the environment across all of Sri Lanka, due to improper disinfection, handling, storage and disposal of; gloves, masks, protective clothing, used or expired medicine and other medical/hazardous waste both during and after the prevalent COVID 19 pandemic, with the support of and close coordination with relevant GoSL and/or Local Authority stakeholders.

Envisioned activities/interventions can include but not limited to;

- Provision of categorically segregated waste collection receptacles in public locations, schools, state owned public service delivery locations as well as state owned public transport mediums (Rail and Bus).
• Provision of information and awareness creation regarding proper disinfection, handling, storage and disposal of; gloves, masks, protective clothing, used or expired medicine and other medical/hazardous waste to the general public.
• Provision of equipment and system that enable proper disposal of hazardous waste to relevant community based platform to protect the community.
• Mobilization of citizen/community led activities that may reduce, mitigate or eliminate potential risk posed to human health and the environment due to improper disinfection, handling, storage and disposal of; medical/hazardous waste, gloves, masks, protective clothing, used or expired medicine...etc. or create awareness and citizen engagement on a mass scale.
• Activities/interventions specifically targeting highly marginalized or vulnerable communities or individual groups at the community level such as persons with disabilities or special needs.

D. GEOGRAPHIC SCOPE

Interventions and activities proposed should be based on a problem identification that is rationally connected to an evidence base from a particular geographic area, that the proposing organization is familiar with and has demonstrable past experience operating in. Any geographic area within Sri Lanka that meets the above criteria can be proposed as a target location.

E. EXPECTED RESULTS

SCORE will evaluate the results from these activities and interventions based on the following indicators:

• General public having access to segregated hazardous waste collection solutions in high congregation locations such as schools, state owned public service delivery locations as well as state owned public transport mediums (Rail and Bus) and transport hubs to safely dispose used face masks

• Medical staff and first line responders in government hospitals having access to segregated hazardous waste collection solutions that allow safe disposal of contaminated PPE.

• Increased awareness and knowledge among general public and government employees on the availability and utilization of established collection solutions.

• Collaboration agreements in-place between local government waste collection and disposal divisions or private waste collection and disposal organizations to sustainably and frequently collect hazardous solid waste accumulated in collection bins and safely dispose those in accordance with established health, safety protocols and environmental regulations.

• Local government waste collection and disposal divisions within target locations provided with necessary equipment related to safe collection and disposal of hazardous waste accumulated as part of COVID 19 mitigation and preventions efforts.

• Increased awareness and knowledge among local government authorities or private organizations engaged in solid waste collection and disposal, regarding health and safety protocols as well as environmental regulations that need to be followed in safe disposal of collected hazardous waste.
- Communities/community based organizations empowered and mobilized to actively and sustainably engage in community driven initiatives to safely dispose of hazardous waste accumulated as part of COVID 19 mitigation and prevention efforts.
Section 2: Eligibility Information

A. Eligible Entities

SCORE is inviting qualified and eligible organizations that are legally recognized organizational entities under applicable law authorized to operate in Sri Lanka, and meet the following experience and capacity requirements to respond to this Request for Applications as potential grantees.

The potential grantees are required to:

- Demonstrated experience in the field of waste management, disaster management, emergency response, health care, sanitation, environmental engineering, environmental preservation or a related field.
- Demonstrated past experience working with relevant the State and local actors, institutions, and other key stakeholders.
- Demonstrated experience in community mobilization or awareness creation at a mass scale.
- Demonstrated experience working in proposed target locations and geographies with established relationships to the relevant state and local actors in the proposed locations.
- Demonstrate experience and familiarity with the community social norms and practices within the target geographies and are able to speak the national language practicing in the target community.
- Demonstrated history of networking and working relationships with other entities engaged in the same field.
- Previous experience on donor funded project implementation is desired.
- Previous experience designing activities promoting gender and social inclusion or activities targeting marginalized or especially vulnerable communities or individual groups is desired.

Applicants are reminded that U.S. Executive Orders and U.S. law prohibits transactions with, and the provision of resources and support to, individuals and organizations associated with terrorism. It is the legal responsibility of the sub recipient to ensure compliance with these Executive Orders and laws. This provision must be included in all lower-tier sub awards and contracts issued under a Sub grant Agreement.

B. Other Qualification Requirements

- Each applicant/organization must submit only one (1) application.
Section 3: Application and Submission Information

A. General Instructions

1. Applicants are requested to submit an application directly responsive to the terms, conditions, and clauses of this RFA. Applications not conforming to this solicitation may be categorized as unacceptable, thereby eliminating them from further consideration.

2. Any application received in response to this solicitation will be reviewed strictly as submitted and in accordance with the evaluation criteria specified in Section 4, Application Review Information.

3. The person signing the application must have the authority to commit the Applicant to all the provisions of the application.

4. Global Communities is not obligated to make an award or to pay for any costs incurred by the applicant in preparation of an application in response hereto.

5. Language – Applications should be in English, Tamil or Sinhala.

6. Applications must be clearly and concisely written and must describe and define the applicant’s understanding and compliance with the requirements contained in Section 1 of RFA, Program Description. The application should clearly address each of the evaluation criteria set forth in Section 4 of this RFA. All pages of each volume (cost and technical) must be sequentially numbered and identified with the name of the application and the RFA number.

7. The overall proposal shall consist of two (2) physically separated parts, as follows: Annex A – Technical Proposal; and Annex B – Cost Proposal. Technical Proposals must not refer to pricing.

8. Global Communities reserves the right to accept or reject any application, and to cancel the solicitation process and reject all applications, at any time prior to award, without thereby incurring any liability to applicants or any obligation to inform applicants of the grounds for Global Communities action.

B. Submission Instructions

1. Applications must be received no later than 4 August 2020, 5.00pm local time. Applications must remain valid for a minimum of 60 days.

2. The Applicant may submit its proposal electronically by Internet email with up to 2 attachments (2MB limit) per email compatible with MS WORD, Excel, and Adobe Acrobat in a MS Windows environment to:

   SCORERFA
   scorerfa@globalcommunities.org

3. Late applications will not be considered for award.
C. Technical Application Format

The Technical Application must be organized so that it follows the technical evaluation factors listed in Section 4. To facilitate the competitive review of the applications, proposals should include the following contents, which adhere to the designated page limits (instructions for major categories are found under section headings). The pages that exceed this page limitation will not be evaluated. Any additional annexes not required by this RFA will not be evaluated. Applications shall be submitted in Word format, written in English/Tamil or Sinhala, single-spaced, using Times New Roman font size 12 with each page numbered consecutively, and have at least one-inch margins on the top, bottom and sides.

The Technical Application must include:

OVERALL APPROACH: (not more than two pages)
- Explain the context relevant to the RFA and the issue identification and solution/s
- Applicant’s approach to the solution/s
- Feasibility of the solutions and relevance to the local context
- Evidence of Gender and Inclusion Considerations, who are the beneficiaries? Women, Youth, Marginalized, people with disabilities and other excluded group
- Expected results and how measured
- Is the applicant working with the state/government authorities or other organizations? Describe the relationships and risks
- Is there sustainability of the intervention?
- List of risks, critical assumptions/contingencies and possible mitigation strategies

GOAL and OBJECTIVES: (No more than ½ page and bulleted)

ACTIVITIES: (no more than two pages)
- Please frame activities in line with the objectives
- Objective 01:
  - Activity 01: Heading
  - Sub-Activities: (under each activity the following has to be filled)
    - List all sub activities identified in bullet form
    - List sub activity Description:
    - List relevance to local context and feasibility:
    - List anticipated Result/s against provided indicators
    - List Responsible Parties
    - How will achievements be measured

ORGANISATIONAL STRUCTURE FOR IMPLEMENTATION (not more than one page)
- Team Structure: describe the positions required to successfully implement the intervention including full time versus part time personnel
- Personnel Qualifications: please provide supporting CVs for critical positions if possible in an annex (not included in the one page)
CAPABILITIES AND EXPERIENCE OF ORGANIZATION (not more than two pages).

The Applicant shall demonstrate the following:

- The specialized competence the organization possesses with regard to the requirements described in Section 1 of this RFA.

- Organizational systems and procedures are adequate related to: personnel policies and recruitment, travel policies; financial management; project management; progress reporting; and other areas in order to successfully comply with requirements and accomplish the expected results.

PAST PERFORMANCE OF THE ORGANIZATION

The Applicant must submit a list of all grants, sub grants or contracts within the last three (3) years involving similar or related programs. The information for these awards must include the performance location, award number (if available), a brief description of the work performed, and a point of contact list with current telephone numbers and email addresses. This list shall be attached as an annex to the Technical Application, which will not count against the page limit.

Global Communities reserves the right to obtain past performance information from other sources including those not named in applications.
C. Cost Application Format

The applicant must propose costs that it believes are realistic and reasonable for the work in accordance with the applicant’s technical application. The applicant shall provide a complete budget by the cost elements described below using Appendix 1 Budget. The cost application must be submitted separately from the technical application.

All cost and financial data should be fully supported with a budget narrative, complete in every detail, and organized in a manner that facilitates review and permits cost analysis. The cost and financial data shall include the following information/data:

1. Direct Employee Salaries – List employee name (when identified), functional position and duration of assignment (in terms of person days). The annual salary of an employee is that individual’s basic compensation exclusive of fringe benefits, travel incentives, housing allowances, differentials, and/or other bonuses. Salary and wages should be proposed in accordance with the applicant’s personnel policies.

2. Fringe Benefits – Benefits shall be budgeted in accordance to what is mandated by local law and in accordance with the applicant’s written established personnel policies. Describe the allocation method and base used. Fringe Benefits shall be expressed as a percentage(s) of salaries.

3. Travel and Transportation – Provide the number of trips, destination, purpose and cost by traveler.

4. Per Diem – Applicants must budget per diem associated with travel and transportation in accordance with their written travel policy. In the absence of written travel policy, applicants may use the U.S. Department of State Standardized Regulations for per diem, which may be accessed electronically at the following internet address:

   http://aoprals.state.gov/web920/per_diem.asp

1. Other Direct Costs – Itemize and provide complete details of other direct costs, including unit prices that may be incurred.

2. Equipment and Supplies – Itemize and provide complete details, including unit prices and total costs.

3. Each applicant is required to:

   i. Be registered in the System for Award Management (sam.gov) before submitting its application;
   ii. Provide a valid DUNS number in its application; and
   iii. Continue to maintain an active SAM registration with current information at all times during which it has an active subaward with Global Communities.

Global Communities may not make an award to an applicant until the applicant has complied with all applicable DUNS and SAM requirements and, if an applicant has not fully complied with the requirements by the time Global Communities is ready to make an award, Global Communities
may determine that the applicant is not qualified to receive an award and use that determination as a basis for making an award to another applicant.

4. Under this award, there will be no construction; and no pre-award costs will be reimbursed.

Please provide the following attachments with your proposal package:
- Annex A: Grant Application
- Annex B: Detail Budget using provided template
- Annex C: One-page letter of support signed by the President of the Board of Directors indicating that they have reviewed the proposal and agree to the targets and resource commitment presented in the application.
- Annex D: Copy of organization’s certificate of registration or incorporation
- Annex E: Resumes/CVs of Key Management
- Annex F: Performance references
- Annex G: Recent Audited Financial Statements
Section 4: Application Review Information

Applications will be evaluated in accordance with the Review Criteria set forth below. These criteria serve to: (a) identify the significant matters which applicants should address in their applications and (b) set the standard against which all applications will be evaluated. To facilitate the review of applications, applicants are advised to organize the narrative sections of their applications in the same order as the Review Criteria.

An application may be eliminated from consideration before a detailed review is performed if the application is considered obviously deficient as to be totally unacceptable on its face or which prices are inordinately high or unrealistically low. In the event an application is rejected, the applicant will be sent a notice stating the reason(s) that the application was not considered for detailed review.

B. Basis for Award

1. The technical factors presented below will serve as the basis upon which applications will be reviewed. The relative weight accorded to each factor is expressed in points with 100 points possible.

2. Applicants are reminded that Global Communities is not obliged to make an award on the basis of lowest proposed cost or highest technical evaluation score. Therefore, after the final evaluation of applications, Global Communities will make the award to the applicant whose proposal offers the best value to Global Communities and USAID, considering both technical and cost factors.

C. Review Criteria

1. Overall Approach, Goals, Objectives and Activities (40 points) – The extent that the applicant’s proposal demonstrates a clear and effective overall technical approach to performing the requirements described in the Program Description.

2. Organizational Structure for Implementation (20 points) – Demonstrated expertise, experience, and availability of personnel to meet the requirements of the Program Description, including Team Structure and Personnel Qualifications.

3. Capabilities and Relevant Experience of the Organization – Demonstrated organizational capabilities and experience as follows:
   - Specialized competence the organization (15 points)
   - Organizational systems and procedures (15 points)

4. Past Performance of the Organization (10 points) – Quality of product or service, including cost control, timeliness of performance, and meeting goals and targets, and customer satisfaction with performance.
D. **Cost/Price Analysis** – Global Communities will also review the cost applications, but scores will not be assigned. The cost review will focus on three sub-factors: Cost Realism/Reasonableness, Cost Completeness, and Cost Effectiveness.

1. **Cost Realism/Reasonableness**: The cost realism analysis is intended to determine whether the costs estimated accurately reflect the costs that would be incurred during the actual performance of the program, and whether those costs are reasonable. In addition, Global Communities will make a determination of cost reasonableness based on its own cost experience for similar items or services, what is available in the marketplace, and/or other applications.

2. **Cost Completeness**: A detailed line item budget, budget notes, assumptions, and schedules that clearly explain how the estimated amounts were derived must adequately support the Applicant’s cost proposal. Global Communities may request additional supporting information to the extent necessary to determine whether the costs are realistic and reasonable.

3. **Cost Effectiveness** involves maximizing the percentage of the budget allocated to program delivery and proposed in-kind contributions and cost share. Applicants will also receive favorable consideration for identifying other contacts and partnerships for contributions to the cost share. Specific in-kind contributions could include office space, vehicles, staff time, facility rental (conference rooms or training centers) amongst others.

4. **Ineligible Costs/Activities**: Commodities and services that are ineligible for financing under this RFA include the following:
   
   i. Military equipment  
   ii. Surveillance equipment  
   iii. Commodities and services for support of police or other law enforcement activities  
   iv. Abortion equipment and services  
   v. Luxury goods and gambling equipment, or  
   vi. Weather modification equipment

5. **Ineligible Suppliers.** Any firms or individuals that are not in compliance with the requirements in the Standard Provision “Debarment and Suspension” and the Standard Provision “Preventing Terrorist Financing” may not be used to provide any commodities or services contemplated under this RFA.
Section 5: Award and Administration Information

A. Anticipated Award Schedule

Global Communities intends to provide approximately 6-10 awards, each not to exceed Rs. 4,500,000. However, in exceptional circumstances, this amount may be adjusted depending on the grant timeframe, the applicant’s institutional capacity, the geographic scope of the proposed program, and the type and extent of partnership or other teaming arrangements that are proposed. Global Communities reserves the right to fund none of the applications submitted.

B. Start Date and Period of Performance

The anticipated start date of the program is 1 September 2020 for a period of 6 months from the date of Award.

C. Type of Award

Global Communities anticipates the award of Fixed Amount Award to the successful applicant(s)

D. Authorized Geographic Code

The Authorized Geographic Code for the procurement of goods and services is 937, which is defined as the United States, the host country, and developing countries.

F. Reporting

i. Quarterly Progress Reports - The subrecipient will prepare and submit a quarterly progress report within fifteen (15) days after the end of each quarter, with the exception of the quarter ending [September 30] of each year, when an Annual Report will be required.

ii. Quarterly Financial Reports - The subrecipient will prepare and submit a quarterly financial reports within thirty (30) days after the end of each quarter, to include:

- Total estimated cost of the subaward
- Total amount obligated
- Total amount liquidated
- Total amount expended but not yet liquidated
- Remaining unexpended funds

The subrecipient shall prepare and submit to Global Communities other financial reports as may be required under the subaward.
iii. Close-out Plan – Three months prior to the completion date of the subaward, the subrecipient shall submit a Close-out Plan to Global Communities. The close-out plan shall include, at a minimum, a Property Disposition plan; a plan for phase out of in-country operations; a delivery schedule for all reports or other deliverables required under the subaward; and a timeline for completing all required actions in the Plan.

iv. Final Report - The subrecipient shall submit a final performance report within sixty (30) days after period of performance end date.

K. Branding and Marking

As a condition of receipt of this grant, marking with the USAID Identity of a size and prominence equivalent to or greater than Global Communities’, the Sub recipient’s, other donor’s or third party’s is required. In the event Global Communities chooses not to require marking with its own identity or logo by the Sub recipient, USAID may, at its discretion, require marking by the Sub recipient with the USAID Identity.

A. Standard Provisions for U.S. Nongovernmental Organizations

The full text of each Standard Provision may be accessed electronically at the following internet address:

https://www.usaid.gov/ads/policy/300/303maa

B. Standard Provisions for Non-U.S. Nongovernmental Organizations

The full text of each Standard Provision may be accessed electronically at the following internet address:

http://www.usaid.gov/ads/policy/300/303mab

B.1 MANDATORY STANDARD PROVISIONS FOR NON-U.S. NONGOVERNMENTAL ORGANIZATIONS AS OF 5/18/2020

M1. ALLOWABLE COSTS (JUNE 2012)
M2. ACCOUNTING, AUDIT, AND RECORDS (JUNE 2012)
M3. AMENDMENT OF AWARD AND REVISION OF BUDGET (AUGUST 2013)
M4. NOTICES (JUNE 2012)
M5. PROCUREMENT POLICIES (JUNE 2012)
M6. USAID ELIGIBILITY RULES FOR PROCUREMENT OF COMMODITIES AND SERVICES (JUNE 2012)
M7. TITLE TO AND USE OF PROPERTY (JUNE 2012)
M8. SUBMISSIONS TO THE DEVELOPMENT EXPERIENCE CLEARINGHOUSE AND DATA RIGHTS (JUNE 2012)
M9. MARKING AND PUBLIC COMMUNICATIONS UNDER USAID-FUNDED ASSISTANCE (AUGUST 2013)
M10. AWARD TERMINATION AND SUSPENSION (JUNE 2012)
M11. RECIPIENT AND EMPLOYEE CONDUCT (AUGUST 2013)
M12. DEBARMENT AND SUSPENSION (JUNE 2012)
M13. DISPUTES AND APPEALS (JUNE 2012)
M14. PREVENTING TRANSACTIONS WITH, OR THE PROVISION OF RESOURCES OR SUPPORT TO, SANCTIONED GROUPS AND INDIVIDUALS (MAY 2020)
M15. TRAFFICKING IN PERSONS (JUNE 2012)
M16. VOLUNTARY POPULATION PLANNING ACTIVITIES – MANDATORY REQUIREMENTS (MAY 2006)
M17. EQUAL PARTICIPATION BY FAITH-BASED ORGANIZATIONS (JUNE 2012)
M18. NONDISCRIMINATION (JUNE 2012)
M19. USAID DISABILITY POLICY - ASSISTANCE (DECEMBER 2004)
M20. LIMITING CONSTRUCTION ACTIVITIES (AUGUST 2013)
### B.2 REQUIRED AS APPLICABLE STANDARD PROVISIONS FOR NON-U.S. NONGOVERNMENTAL ORGANIZATIONS AS OF 5/18/2020

<table>
<thead>
<tr>
<th>Provision</th>
<th>Applicable to This Subgrant</th>
</tr>
</thead>
<tbody>
<tr>
<td>RAA1. Advance Payment and Refunds (June 2012)</td>
<td>N</td>
</tr>
<tr>
<td>RAA2. Reimbursement Payment and Refunds (June 2012)</td>
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<td>RAA3. Indirect Costs – Negotiated Indirect Cost Rate Agreement (NICRA)</td>
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<td>(June 2012)</td>
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<td>RAA4. Indirect Costs – Charged as a Fixed Amount (Nonprofit) (June 2012)</td>
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<td>RAA5. Indirect Costs – De Minimis Rate (May 2020)</td>
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<td>RAA6. Central Contractor Registration and Universal Identifier (October</td>
<td>N</td>
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<td>2010)</td>
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<td>RAA7. Reporting Subawards and Executive Compensation (October 2010)</td>
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<td>RAA8. Subawards (June 2012)</td>
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<td>RAA9. Travel and International Air Transportation (August 2013)</td>
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<td>RAA10. Ocean Shipment of Goods (June 2012)</td>
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<td>RAA11. Reporting Host Government Taxes (June 2012)</td>
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<td>RAA12. Patent Rights (June 2012)</td>
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<td>RAA13. Exchange Visitors and Participant Training (June 2012)</td>
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<td>RAA15. Cost Share (June 2012)</td>
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<td>RAA16. Program Income (June 2012)</td>
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<td>RAA17. Foreign Government Delegations to International Conferences</td>
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<td>RAA18. Standards for Accessibility for the Disabled in USAID Assistance</td>
<td>N</td>
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<td>Awards Involving Construction (September 2004)</td>
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<td>RAA19. Protection of Human Research Subjects (June 2012)</td>
<td>N</td>
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<td>RAA20. Statement for Implementers of Anti-Trafficking Activities on Lack</td>
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<td>of Support for Prostitution (June 2012)</td>
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<td>RAA21. Eligibility of Subrecipients of Anti-Trafficking Funds (June 2012)</td>
<td>N</td>
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<td>RAA22. Prohibition on the Use of Anti-Trafficking Funds to Promote,</td>
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<td>Support, or Advocate for the Legalization or Practice of Prostitution</td>
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<td>(June 2012)</td>
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<td>RAA24. Conscience Clause Implementation (Assistance) (February 2012)</td>
<td>N</td>
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<td>RAA25. Condoms (June 2005)</td>
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<td>RAA26. Prohibition on the Promotion or Advocacy of the Legalization or</td>
<td>N</td>
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<td>Practice of Prostitution or Sex Trafficking (April 2010)</td>
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Section 7: List of Attachments

Annex A – Grant Application Format

Annex B – Grant Budget Format
Grant Application

PROGRAM DESCRIPTION

TECHNICAL APPROACH

OVERALL APPROACH: (not more than two pages)

• Explain the context relevant to the RFA and the issue identification and solution/s
• Applicant's approach to the solution/s
• Feasibility of the solutions and relevance to the local context
• Evidence of Gender and Inclusion Considerations, who are the beneficiaries? Women, Youth, Marginalised, people with disabilities
• Expected results and how they are measured
• Is the applicant working with the state/government authorities or other organizations? Describe the relationships and risks
• Is there sustainability of the intervention?
• List of risks, critical assumptions/contingencies and possible mitigation strategies

GOAL and OBJECTIVES: (No more than ½ page and bulleted)

ACTIVITIES: (no more than two pages)
Please frame activities in line with the objectives
• Objective 01:
  • Activity 01: Heading

Sub- Activities: (under each activity the following has to be filled)

• List all sub activities identified in bullet form
• List sub activity Description:
• List relevance to local context and feasibility:
• List anticipated Result/s against provided indicators
• List Responsible Parties
• How will achievements be measured

ORGANISATIONAL STRUCTURE FOR IMPLEMENTATION (not more than one page)

• Team Structure: describe the positions required to successfully implement the intervention including full time versus part time personnel
• Personnel Qualifications: please provide supporting CVs for critical positions if possible in an annex (not included in the one page)

Social Cohesion and Reconciliation Activity Sri Lanka (SCORE)
MEASUREMENT METRICS (not more than one page)

- Number of segregated hazardous solid waste collection points established in high public congregation areas such as state owned schools, state owned public service delivery locations as well as state owned public transport mediums (Rail and Bus) and transport hubs.
- LKR value of equipment expected to be provided to local authority solid waste collection and disposal divisions to enable safe collection and disposal of hazardous solid waste
- Number of government employees expected to be trained to encourage safe disposal of hazardous solid waste accumulated due to COVID 19 mitigation and prevention efforts
- Modality and expected reach of mass public awareness campaigns encouraging general public to safely dispose of hazardous solid waste accumulated due to COVID 19 mitigation and prevention efforts
- Number of community members expected to be mobilized to support community driven initiatives to safely dispose of hazardous solid waste accumulated due to COVID 19 mitigation and prevention efforts

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<th>Geographic Area/s</th>
<th>National</th>
<th>Province</th>
<th>District</th>
<th>Divisional Secretariat</th>
<th>Grama Niladhari Division</th>
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Implementation Plan/Timeline
- Implementation Plan: detailed, results-oriented implementation plan with realistic timeline, logical sequence of tasks, and well-defined results contributing to APS/RFA objectives. (feasibility)

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<th>No</th>
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CAPACITY STATEMENT (not more than two pages)
- Briefly describe the history of the organization, the mission and profile, relationships with state and national actors and any other related information
- Technical Capacity: describe specific areas of expertise with donor funding
- Financial Management Capacity: describe financial management and oversight experience. What kind of accounting and financial management systems do you use? Describe previous experience working with donor funds and complying to donor regulations.
- Monitoring and Evaluation Capacity: describe reporting experience against indicators

PAST PERFORMANCE/EXPERIENCE OF THE ORGANISATION (not more than two page)
- Past Performance References: list all donor funded projects in the last three years, title, amount of funding, description of project, results achieved, point of contact, current status of project.
**PROJECT BUDGET**

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<th>Code</th>
<th>Item/Description</th>
<th>Amount to be funded by – USAID/SCORE Program (in SL Rs)</th>
<th>Unit</th>
<th>No of Units</th>
<th>Unit Cost in LKR</th>
<th>Total in LKR</th>
<th>Budget Notes</th>
<th>Cost Share-In SL Rs</th>
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**Total**